

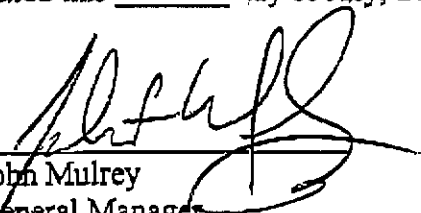
MEMORANDUM OF UNDERSTANDING
BETWEEN
THE HOTEL INDUSTRY SERVING MIAMI INTERNATIONAL AIRPORT
AND
MIAMI-DADE COUNTY AVIATION DEPARTMENT

The hotel industry whose courtesy vans serve Miami International Airport has been represented by the three undersigned hotel representatives. The hotel industry and Miami-Dade County's Aviation Department (MDAD) have agreed on various aspects relating to imposition of Operational Directive 24 on the hotel industry courtesy vans using Miami International Airport. The agreements are the following:


1. Until September 30, 2002, no per trip charges for any hotel industry courtesy van shall be charged by MDAD.
2. Between October 1, 2002 and September 30, 2004, MDAD shall impose the \$1 and \$2 per trip courtesy van charge on a monthly basis on only one half (1/2) of the number of courtesy van trips of each hotel or motel using MIA.
3. As of October 1, 2004, MDAD shall impose the \$1 and \$2 per trip courtesy van charge on each courtesy van trip of each hotel or motel using MIA.
4. The hotel industry shall otherwise comply with the terms of Operational Directive 90-24.
5. The Aviation Department agrees that it will not request an increase to the \$1 or \$2 per trip charge for a three year period through September 30, 2005. Thereafter, before the Aviation Department will recommend to the County Manager any increase in the charge as of October 1, 2005 or a later date, the Aviation Department will meet with

the hotel industry to discuss the proposed increase and obtain the industry's input and comments to the proposed change before the change is brought to the Board of County Commissioners for its consideration

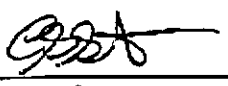
Dated this 15th day of July, 2002.



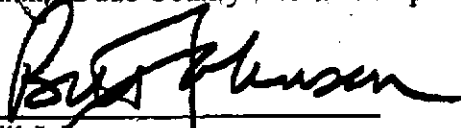
John Mulrey
General Manager
Marriott Miami Hotel



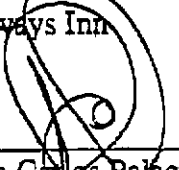
Angela Gittens
Aviation Director
Miami-Dade County Aviation Department



Charlie Gretner
Owner/General Manager
Airways Inn



Bill Johnson
Assistant County Manager/
Transportation Manager



Juan Carlos Rafacios
General Manager
Embassy Suites
Miami Airport